Chemical Management Resources Limited

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Short-term expertise for petrochemical and petrochemical supply chain projects focused on the Middle East

Independent advice on

- Competitive intelligence
- Supply chain benchmarking
- Business development
- Strategy development
- Market feasibility
- Petrochemical training
- Partner selection
- ISO tank container expert



Business Advisors

























Producers







Royal Commission for Jubail and Yanbu (RCJY) المينة الملكية للجبيل ويلبع







Muntajat













Supply Chain Providers















International Tank Container Organisation













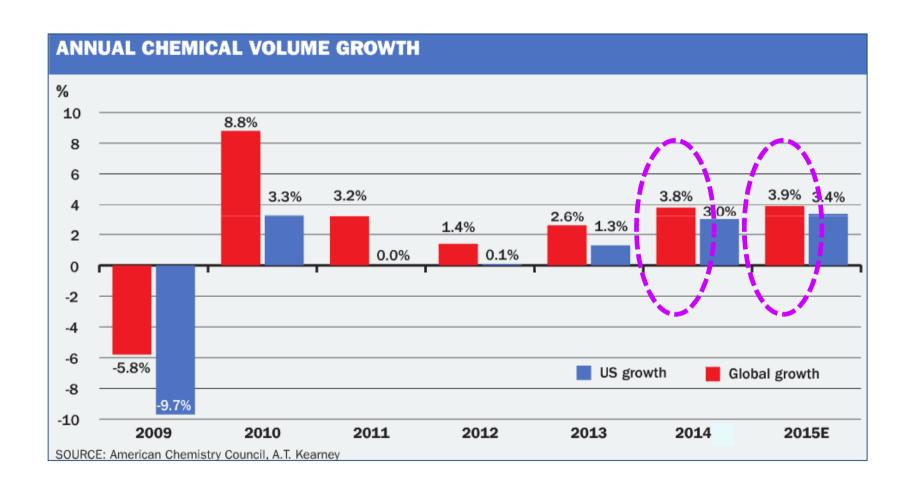


- Middle East Market Context
- Good News
- Not So Good News
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3.8 % Global Chemical Growth Best In 4 Years







Increasing Chemical Trade Between Regions





"10 years ago, the volume of chemicals traded between regions was 5% of global production capacity.

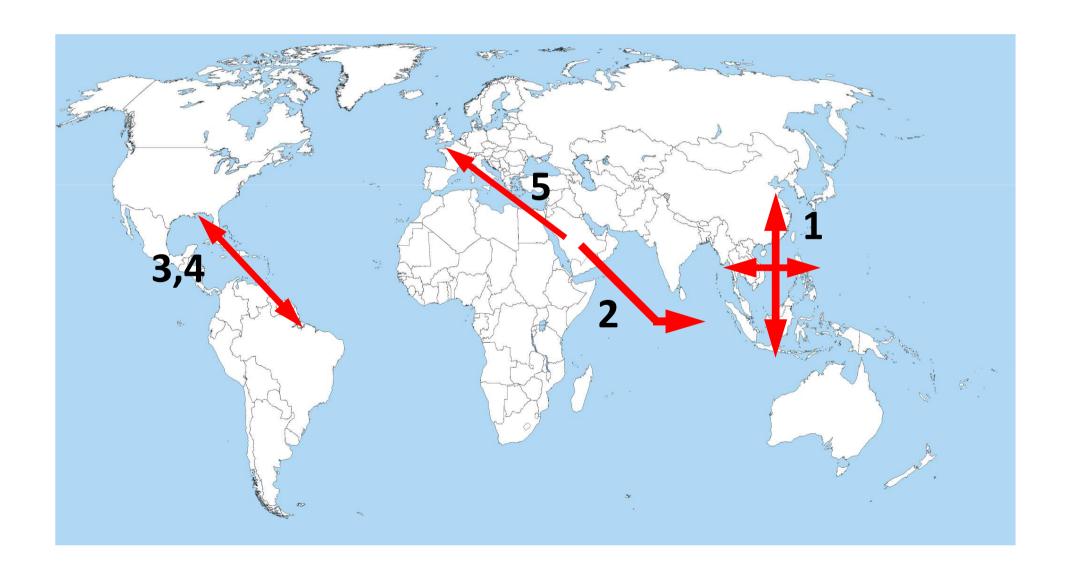
Today, it has grown to 10%. By 2020, it will be nearly 20% of production capacity.

Stephen Pryor, President ExxonMobil Chemical March 2014



Top 5 Trade Lanes For Organic Chemicals







Hydrocarbon Reserves Fuel Petrochemical Growth



- GCC* 10% of global production
- Production has grown 10% a year for the past 10 years
- Exports are 85% of GCC production
- High-growth Asia is the main export destination
- Preferential access to China
- GCC remains lowest cost global producer

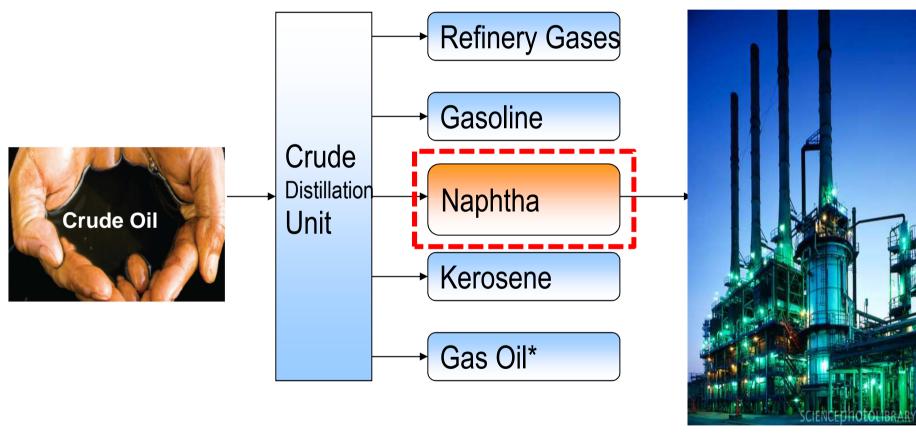


^{*} GCC = Saudi Arabia, Qatar, UAE, Kuwait, Oman, Bahrain



Crude Oil Refining - Petrochemicals





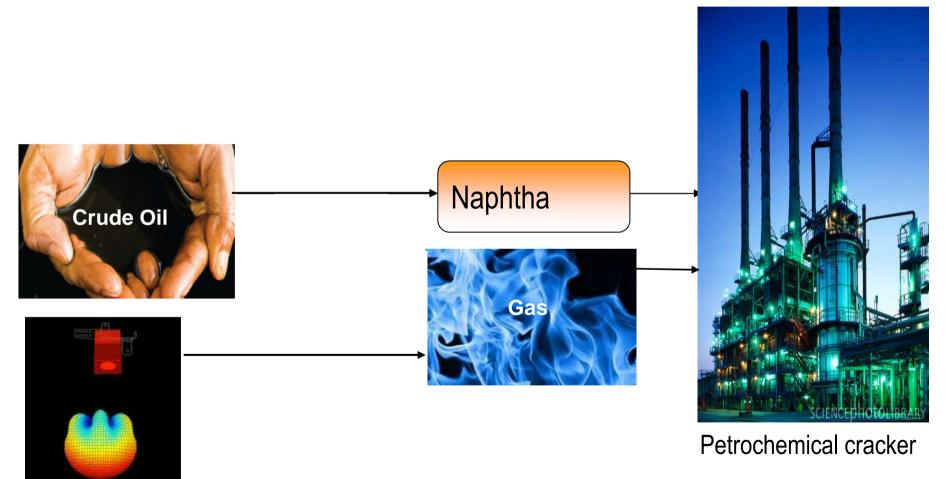
Petrochemical cracker

^{*} Gas Oil is Diesel but without the dye (indicating tax has been paid)



Crude Oil Refining - Petrochemicals



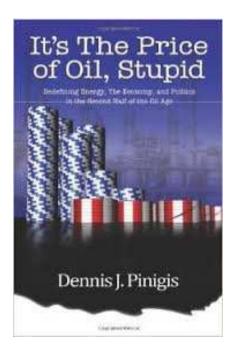




Middle East Market Context





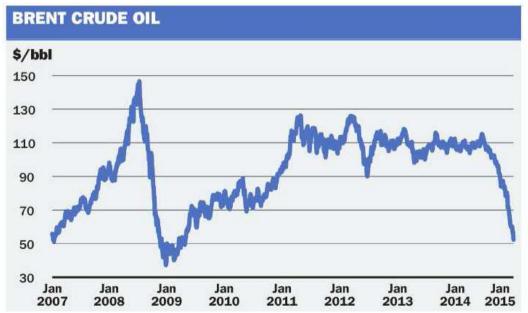


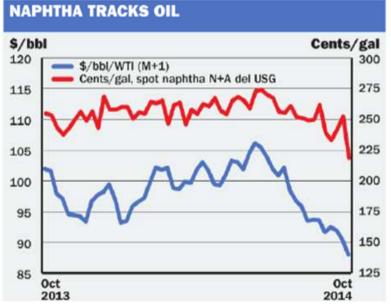


Concerted Inaction Has Collapsed Oil Prices



- Oil demand fundamentals are weak
- Supply fundamentals are strong
- US shale has forced a change in Saudi Arabia's strategy
- Where oil goes, naphtha goes

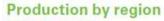




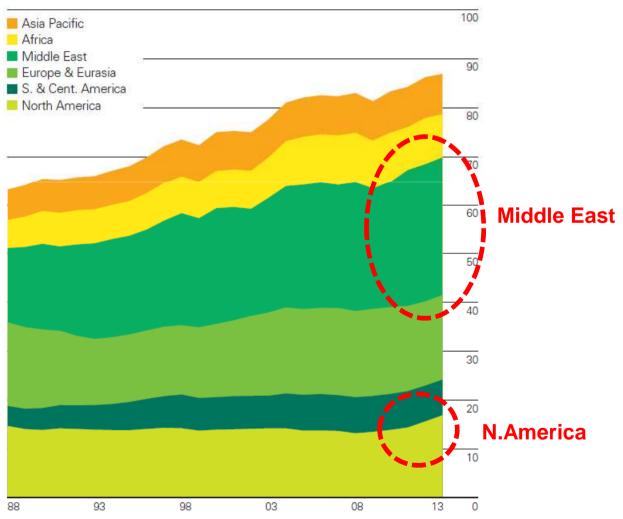


Supply Growth Driven By N.America And Middle East









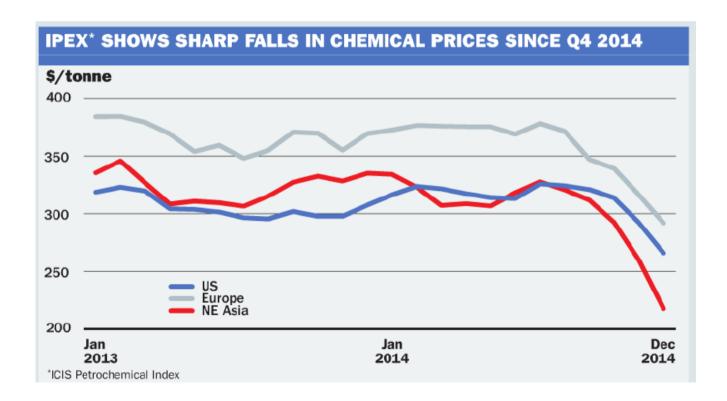
Source: BP



Formula-Driven Petrochemical Prices Fall



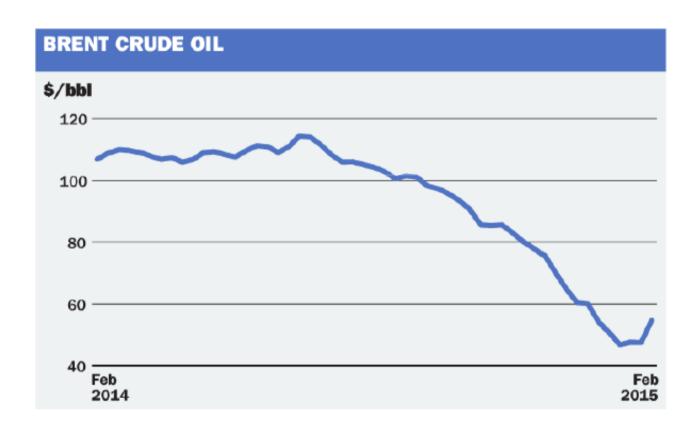
- 'Basket of products' indices are automatically pulled down by falling crude prices
- More volumes are Contracted.
- More Contracts include oil-related formulas
 e.g. Ethylene (\$/tonne) = \$*** + (** x Oil in \$/bbl)





'Dead Cat Bounce' Or Sustained Recovery?







Petrochemical Prices Track Oil Up



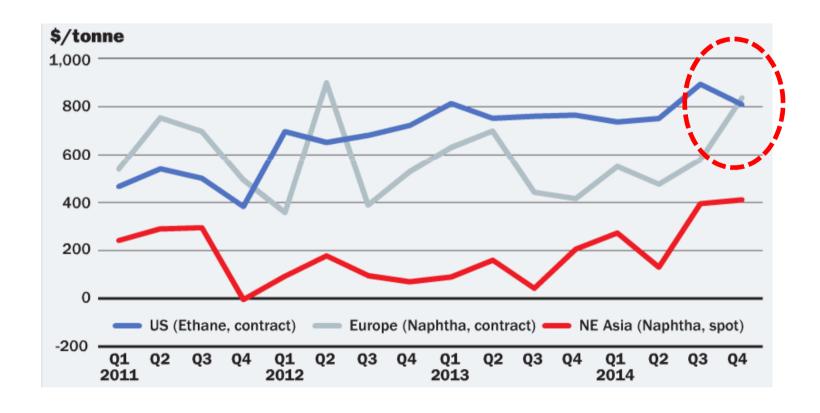
• ½ day "Double, Double, Oil And Trouble..." Seminar tomorrow, Grange City Hotel, London





European (Oil-based) Naphtha Cracking Returns Now Better Than US (Ethane) Cracking

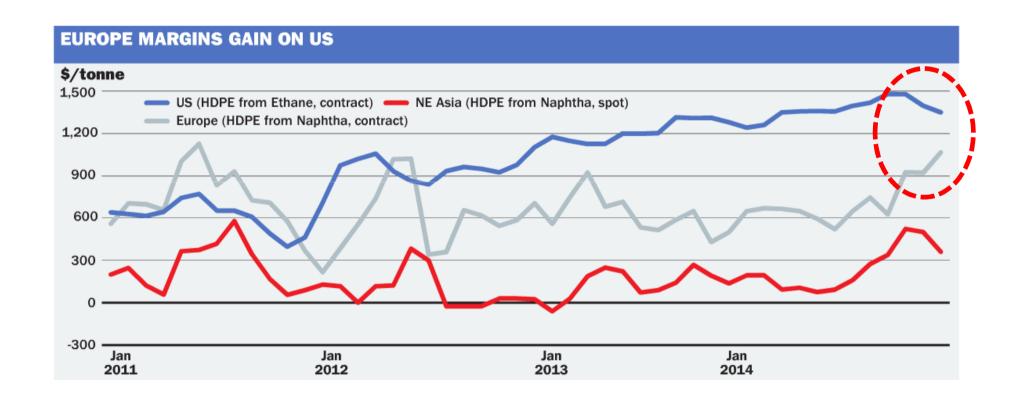






But If *Only* Interested In Ethylene Derivatives US (Ethane) Cracking Still Higher Margin Than European (Naphtha) Cracking







Middle East Market Context



- Collapse in oil revenues but lower feedstock costs for naphtha-based Europe, Asia
- Collapse in petrochemical prices
- Global GDP growth fillip of 1% if oil prices stay below \$55/bbl will stimulate demand for Middle East bulk liquid exports
- No consensus on where oil price goes next
- Low oil prices make no difference to the Middle East's cost base
 make some difference to the region's relative competitiveness
 make a lot of difference to the price of its products (and margins)
- Oil price volatility validates GCC's economic diversification strategy (away from a dependency on the 'two pillars' of oil and gas)
- Huge investment in GCC industrial infrastructure unaffected

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Good News



- The GCC's refinery and petrochemical build-out continues unabated
- GCC increasing petrochemical capacity by over 30% to 184 mt by 2017
- Two new 400,000 bbl/day refineries just opened in Saudi Arabia (SATORP, YASREF)

Saudi strategy: To increase 'associated' gas production (for petchems, industrial uses) by increasing oil production.... but constrained by OPEC quotas.

Therefore, convert the extra oil production into RPP for export.

Result ? Extra domestic gas supply + added-value RPP exports

- Significant increase in downstream specialty liquid chemical production, pressurising the export infrastructure (incl. Sadara)
- New bulk liquid chemical storage facilities Jubail (JCSSC, ACT), Dubai, Qatar,...
- Critical mass being developed for specialty bulk liquid chemical supply chain infrastructure
- New rail network will offer intermodal options from 2018
- GCC bulk liquid petrochemical exports: <u>2014</u> <u>2018</u>

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..... Not So Good News



- Waning commitment of some international partners to GCC JVs (e.g. Al Karaana, Qatar)
- Commercial terms changing Saudi Arabia, Muntajat, etc.
- Shortage of waterfront terminals in the Gulf
- Little third-party bulk liquid storage
- Port congestion
- Trade imbalance spot vessels need to be attracted into the Arabian Gulf
- Complex import/export procedures
- Terminals designed for bulk chemicals (creating inefficiencies for specialties)

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Over 15.6 Million *Additional* Tonnes By 2020



	Project	Product	Tonnes p.a.	Start-up
Saudi Arabia	SATORP	Paraxylene Benzene	0.70 mt 0.14 mt	2014
	Sadara	Specialty chemicals	0.95 mt	2015
	YASREF	Paraxylene Benzene	0.70 mt 0.14 mt	2015
	Petro Rabigh II	Paraxylene Benzene Phenol/ Acetone	1.34 mt 0.17 mt 0.44 mt	2016
	Ras Tanura	Paraxylene Benzene	1.20 mt 0.29 mt	2016
	Jizan	Paraxylene Benzene	0.65 mt 0.90 mt	2018
Qatar	RLGAP	Paraxylene Benzene	1.3 mt 0.9 mt	2018
UAE	ChemaWEyaat	Paraxylene Benzene Pentane	1.3 mt 0.5 mt 0.8 mt	2019
Oman	BP	Acetic Acid	1.0 mt	2018
	ORPIC	Benzene	0.05 mt	2016
Kuwait	Aromatics-2 Olefins III	Paraxylene Benzene MEG Ethanolamine/Polyols	1.20 mt 0.60 mt 0.32 mt	2020
TOTAL			15.6 mt	



Advanced Plans For Petrochemicals In Iraq



- Associated gas in Iraq gas is 'wet' excellent for petrochemicals
- Gas now being flared off
- Flared off gas would feed 3 world scale petrochemical crackers

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- Several new world-scale refineries in the GCC
- New petrochemical projects
- Major new bulk liquid chemical flows out of the GCC
- Step-change in specialty chemical flows from the region
- Compelling oil, refined petroleum product and petrochemical economics will continue
- Petrochemicals viewed as a critical enabler of GCC economic diversification leverages hydrocarbon resources, creates jobs
- Economic diversification priorities guarantee long-term commitment to investment in bulk liquid petrochemical infrastructure

..... which will need a fleet of ships at the end of it!





شکراً Thank you

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